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Preparation

- 1. Verify that a meeting is **required**.
- 2. Select the **proper format**/type of meeting (see Meeting Types) to meet the stated Purpose and develop a clear agenda.
- 3. Identify the **critical attendees** for the success of the meeting and assure their availability.
- 4. **Select a Scribe**—someone with good listening and ability to distill thoughts into a few words.
- 5. Focus—keep the number of topics under discussion to a minimum for each meeting.

<u>Time Management</u>

- 1. Keep to agenda's time schedule as closely as possible.
- 2. Start promptly to encourage prompt arrival of participants. End promptly too.
- 3. Take regular & short **breaks** during long meetings. 5-10 minutes every 1.25 to 1.5 hours.

Sample Rules of Engagement

- 1. We listen to each other.
- 2. No speeches.
- 3. We address ideas, not people and personalities.
- 4. Dr. No is not invited.
- 5. Let others finish/no interruptions.
- 6. No one speaks a second time until everyone has spoken at least once.

Meeting Management

- 1. Clearly state meeting's purpose at beginning.
- 2. Show how prior meeting evaluations are being incorporated to improve.
- 3. For regular staff meetings, consider rotating the facilitator/leader position to create variety and develop employee skills.
- 4. Vary seating arrangements to create variety.
- 5. Establish clear "Rules of Engagement" (see attached)
- 6. Summarize points/decisions/conclusions to assure clarity and give Scribe accurate data for minutes.
- 7. Keep separate IdeaLog[™] flip chart for unrelated ideas that develop but are not germane to topic under discussion. Process prior to meeting's conclusion.
- 8. Leader/facilitator speaking should be less than 20% unless the meeting topic is information dissemination. All other attendees share equally in participation.
- 9. Publish minutes prior to adjourning and establish concurrence re: content and assignments.
- 10. Complete meeting evaluations during printing process. Incorporate suggestions in next meeting.